BOARD OF RECREATION AND PARK COMMISSIONERS **BOARD REPORT** NO. 22-214 DATE August 18, 2022 C.D. Various **BOARD OF RECREATION AND PARK COMMISSIONERS** SUBJECT: GOLF DIVISION SCHEDULE OF RATES AND FEES – VARIOUS CHANGES TO **EXISTING FEES** MR AP Diaz * M. Rudnick H. Fujita C. Santo Domingo B. Jackson N. Williams General Manager Approved X Disapproved Withdrawn

Aug 18 2022

RECOMMENDATIONS

- Approve the proposed changes to the Schedule of Rates and Fees for Golf as set forth in the Attachment A to this Report and as described in the Summary of this report, effective September 1, 2022, upon approval of this Report by the Board of Recreation and Park Commissioners (Board) and subject to the approval of the United States Army Corps of Engineers (USACE) where applicable;
- Direct Department of Recreation and Parks (RAP) staff to request approval from USACE of the revised golf green fees for those golf courses located on USACE property;
- 3. Authorize RAP staff to amend the Schedule of Rates and Fees for Golf to incorporate the aforementioned changes; and
- 4. Authorize RAP staff to make technical corrections as necessary to carry out the intent of this Report.

<u>SUMMARY</u>

The Department of Recreation and Parks (RAP) Golf Division maintains and operates seven (7) 18-hole golf courses, three (3) 9-hole golf courses, two (2) 9-hole pitch and putt golf courses, and a golf training academy. The training academy provides golf instruction to youth under the age of eighteen (18) and performs significant outreach to inner city underprivileged children. City employees perform all maintenance, starter, and electric cart fleet management on each golf facility. The Golf Division also self-operates all five

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(5) of its driving ranges and pro shops. All salary expenses, including indirect costs of employees, utilities, supplies and contract services, are funded through revenue generated by the golf facilities. In addition to covering operational expenses, it is essential that the Golf Division generate additional revenue to maintain and improve the City's golf assets.

A comprehensive fee increase is necessary in order to meet significant increases in labor costs, golf maintenance and operational supply expenses, increased utility costs, and for increased capital reinvestment in Golf's infrastructure. The last comprehensive increase of golf fees was approved by the Board on April 5, 2016, effective May 1, 2016 (BR 16-079). The proposed Schedule of Rates and Fees for Golf is attached as Attachment 1 to this Report and is marked to show changes from the previously authorized rates and fees for golf operations.

GREEN FEE INCREASES

This Report proposes an increase of golf green fees (i.e. the price to play golf on a golf course) at all twelve (12) golf facilities, leading to an estimated increase in annual revenue of \$2.0 million. City golf green fees have not been significantly increased since May 2016. During this period, costs of maintaining the courses have increased dramatically. A comparison of the City golf green fees to the Los Angeles County golf green fees reveals that the City golf green fees are significantly under market.

Facility	Current Weekday	Current Weekend	Senior Weekday
LA City_Rancho Park	\$35.50	\$45.50	\$21.00
LA City_Wilson	\$35.00	\$45.00	\$21.00
LA City_Encino/Balboa/Harding	\$32.00	\$42.00	\$20.00
LA City_Hansen Dam	\$31.00	\$41.00	\$20.00
LA City_ Woodley Lakes	\$30.00	\$40.00	\$20.00
LA County_Mountain Meadows	\$40.00 / \$42.00*	\$48.25	\$22.50
LA County_Los Verdes	\$42.00 / \$45.00*	\$48.25	\$22.50
LA County_Lakewood	\$40.00 / \$42.00*	\$48.25	\$22.50
LA County_La Mirada	\$40.00 / \$42.00*	\$48.25	\$22.50
LA County_Knollwood	\$37.00 / \$39.00*	\$48.25	\$21.00
LA County_Santa Anita	\$37.00 / \$39.00*	\$47.00	\$21.00
LA County_Whittier Narrows	\$37.00 / \$37.00*	\$48.25	\$21.50
LA County_Chester Washington	\$37.00 / \$37.00*	\$46.00	\$21.50
LA County_Marshall Canyon	\$35.00 / \$35.00*	\$45.00	\$17.00
*Eniders for			

*Friday fee

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Under authorization granted under Board Report 16-079, which authorized staff to implement certain changes to golf fee pricing using a yield management and dynamic pricing model, some fee changes have been implemented between May 2016 and June 2022 as deemed necessary to increase rounds and revenue. Under that Board Report, the Board also approved a maximum "ceiling price" for green fees which would not be exceeded due to such fee changes. Examples of these fee changes included:

- Elimination of Friday fees Monday through Thursday fees became applicable to Friday in order to increase the constantly decreasing Friday rounds. The elimination of the Friday fee has been extremely successful, significantly increasing Friday rounds;
- Increase in green fees at Los Feliz, Rancho Park 9, Woodley Lakes and Hansen Dam;
- 3. Implementation of a weekend and holiday morning premium fee at all courses to maximize revenue during peak weekend morning hours.

Under this report, staff is recommending that all temporary dynamic and yield management pricing instituted since Board Report (BR) 16-079 be established as permanent fees. As part of the new proposed fees, there will be new green fee pricing for all of the golf courses for morning (currently from course opening to 9:00 a.m.) weekend tee times. The tables below summarize all posted fees from 2016, current fees revised to reflect pricing authorized under dynamic pricing and yield management authorization, and proposed new posted fees for regular play as well as for seniors. Junior green fees will not change. The existing rates and fees manual include fees for Holmby Park but it is not listed in the proposed fee schedule because Holmby Park is no longer maintained by the Golf Division. It is maintained by RAP's Maintenance Division.

Facility	2016 Mon-Thurs /	Current	Proposed
	Friday	Weekday	Weekday
Rancho Park 18	\$35.50 / \$39.50	\$35.50	\$39.00
Wilson	\$35.00 / \$39.00	\$35.00	\$38.00
Encino	\$32.00 / \$36.00	\$32.00	\$35.00
Balboa	\$32.00 / \$36.00	\$32.00	\$35.00
Harding	\$32.00 / \$36.00	\$32.00	\$35.00
Hansen Dam	\$29.00 / \$33.00	\$31.00	\$33.00
Woodley Lakes	\$28.00 / \$32.00	\$30.00	\$32.00
Harbor Park	\$17.00 / \$19.50	\$17.00	\$19.00

GREEN FEES: WEEKDAYS (MON-THURS)

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Penmar	\$16.00 / \$18.25	\$16.00	\$18.00
Roosevelt	\$16.00 / \$18.25	\$16.00	\$18.00
Rancho Park 9	\$8.00 / \$8.50	\$9.00	\$10.00
Los Feliz	\$6.50 / \$7.25	\$7.50	\$9.00

GREEN FEES: WEEKENDS/HOLIDAYS

Facility	2016	Current	Proposed
Rancho Park 18	\$45.50	\$45.50 / \$50.50*	\$50.00 / \$55.00*
Wilson	\$45.00	\$45.00 / \$50.00*	\$49.00 / \$54.00*
Encino	\$42.00	\$42.00 / \$47.00*	\$46.00 / \$51.00*
Balboa	\$42.00	\$42.00 / \$47.00*	\$46.00 / \$51.00*
Harding	\$42.00	\$42.00 / \$47.00*	\$46.00 / \$51.00*
Hansen Dam	\$39.00	\$41.00 / \$46.00*	\$44.00 / \$49.00*
Woodley Lakes	\$38.00	\$40.00 / \$45.00*	\$43.00 / \$48.00*
Harbor Park	\$22.00	\$22.00 / \$25.00*	\$24.00 / \$27.00*
Penmar	\$20.50	\$20.50 / \$23.50*	\$23.00 / \$26.00*
Roosevelt	\$20.50	\$20.50 / \$23.50*	\$23.00 / \$26.00*
Rancho Park 9	\$9.00	\$10.50	\$12.00
Los Feliz	\$8.00	\$9.00	\$11.00

* Fee applicable before 9:00 a.m.

SENIOR GREEN FEES: WEEKDAYS

Facility	2016 Mon - Thurs /	Current Weekday	Proposed Weekday
	Friday		
Rancho Park 18	\$21.00 / \$23.00	\$21.00	\$24.00
Wilson	\$21.00 / \$23.00	\$21.00	\$23.00
Encino	\$20.00 / \$22.00	\$20.00	\$22.00
Balboa	\$20.00 / \$22.00	\$20.00	\$22.00
Harding	\$20.00 / \$22.00	\$20.00	\$22.00
Hansen Dam	\$19.00 / \$21.00	\$20.00	\$22.00
Woodley Lakes	\$19.00 / \$21.00	\$20.00	\$22.00
Harbor Park	\$10.50 / \$12.50	\$10.50	\$12.00
Penmar	\$9.50 / \$11.50	\$9.50	\$11.00
Roosevelt	\$9.50 / \$11.50	\$9.50	\$11.00
Rancho Park 9	\$5.50 / \$6.00	\$6.00	\$7.00
Los Feliz	\$4.50 / \$5.25	\$5.00	\$6.00

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SENIOR GREEN FEES: WEEKENDS/HOLIDAYS

Facility	2016	Current	Proposed
Rancho Park 18	\$25.00	N/A **	N/A
Wilson	\$25.00	N/A **	N/A
Encino	\$24.00	\$24.00	\$26.00
Balboa	\$24.00	\$24.00	\$26.00
Harding	\$24.00	\$24.00	\$26.00
Hansen Dam	\$23.00	\$24.00	\$26.00
Woodley Lakes	\$23.00	\$24.00	\$26.00
Harbor Park	\$15.00	\$15.00	\$17.00
Penmar	\$13.50	\$13.50	\$15.00
Roosevelt	\$13.50	\$13.50	\$15.00
Rancho Park 9	N/A	N/A	N/A
Los Feliz	N/A	N/A	N/A

** Senior weekend discounted fees are available after 12:00 pm on weekends and holidays. Due to high peak weekend demand, senior weekend fees were eliminated at Rancho Park 18 and Wilson golf courses.

SENIOR	CITIZEN	LIFELINE	PROGRAM	

Facility	2016 Mon - Thurs /	Current Weekday	Proposed Weekday
	Friday		
Rancho Park 18	\$17.75 / \$19.75	\$17.75	\$19.50
Wilson	\$17.50 / \$19.50	\$17.50	\$19.00
Encino	\$16.00 / \$18.00	\$16.00	\$17.50
Balboa	\$16.00 / \$18.00	\$16.00	\$17.50
Harding	\$16.00 / \$18.00	\$16.00	\$17.50
Hansen Dam	\$14.50 / \$16.50	\$15.50	\$16.50
Woodley Lakes	\$14.00 / \$16.00	\$15.00	\$16.00
Harbor Park	\$8.50 / \$9.75	\$8.50	\$9.50
Penmar	\$8.00 / \$9.00	\$8.00	\$9.00
Roosevelt	\$8.00 / \$9.00	\$8.00	\$9.00
Rancho Park 9	\$4.00 / \$4.25	\$4.50	\$5.00
Los Feliz	\$3.25 / \$3.50	\$3.75	\$4.50

ELECTRIC CART FEE INCREASES

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Under authorization granted for implementation of yield management and dynamic pricing in BR 16-079, in June 2021, electric cart rental fees were increased from \$14 per rider to \$16 per rider (the authorized ceiling price) at the 18-hole courses and from \$14 per cart to \$8 per rider at Harbor Park Golf Course. The increase was to raise fees to going market rates as well as to cover increased costs related to the golf cart lease, maintenance, technology, insurance and labor. RAP staff is proposing making the temporary fee increase permanent. In addition, RAP staff is proposing increasing the per rider fee at Harbor Park Golf Course to \$10 per rider to make it consistent with the 9-hole cart rental fee at the 18-hole courses.

Facility	2016	Current	Proposed
Rancho Park 18	\$14 Per Rider	\$16 Per Rider	\$16 Per Rider
Wilson	\$14 Per Rider	\$16 Per Rider	\$16 Per Rider
Encino	\$14 Per Rider	\$16 Per Rider	\$16 Per Rider
Balboa	\$14 Per Rider	\$16 Per Rider	\$16 Per Rider
Harding	\$14 Per Rider	\$16 Per Rider	\$16 Per Rider
Hansen Dam	\$14 Per Rider	\$16 Per Rider	\$16 Per Rider
Woodley Lakes	\$14 Per Rider	\$16 Per Rider	\$16 Per Rider
Harbor Park	\$14 Per Cart	\$8 Per Rider	\$10 Per Rider

ELECTRIC CART RENTAL FEES

INCREASE IN CEILING PRICE

Under BR 16-079, a ceiling price for green fees, electric cart fees and other golf fees was established in order to provide the Golf Division with the flexibility needed to implement a component of dynamic pricing whereby rates that are above the regular posted rates are available to be charged for periodic/limited purposes. Staff is recommending an increase in these ceiling prices such that staff may continue to implement the yield management and dynamic pricing model, allowing staff to increase or decrease rates and fee in response to increased or reduced demand without any increase exceeding the approved ceiling prices. RAP is proposing the following increases in current ceiling prices:

CEILING PRICES

Description	2016 / Current	Proposed
Rancho Park 18 Green Fee	\$51.50	\$65.00
Wilson Green Fee	\$50.50	\$65.00
Encino Green Fee	\$45.00	\$60.00
Balboa Green Fee	\$45.00	\$60.00
Woodley Lakes Green Fee	\$41.00	\$60.00
Hansen Dam Green Fee	\$42.00	\$60.00

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Harding Green Fee	\$45.00	\$60.00
Harbor Park Green Fee	\$25.00	\$40.00
Penmar Green Fee	\$23.00	\$35.00
Roosevelt Green Fee	\$23.00	\$35.00
Rancho Park 9 Green Fee	\$10.00	\$20.00
Los Feliz Green Fee	\$9.00	\$20.00
Tournaments	\$77.25	\$95.00
Electric Golf Carts: 18-hole	\$16.00/Rider	\$20.00/Rider
Electric Golf Carts: Harbor Park	\$14.00/Cart	\$13.00/Rider
Player Card	\$30.00 per year	\$35.00 per year
Hand Cart Rental	\$8.00	\$12.00
Golf Club Rental	\$2.00	\$4.00
Golf Club Set Rental	\$50.00	\$65.00
Locker Rental Daily	\$5.00 per day	N/A
Locker Rental Monthly	\$20.00 per month	N/A
Locker Rental Annual	\$100.00 per year	N/A
Driving Range Ball Rental	\$0.25 per ball	\$0.35 per ball

In addition, staff proposes the elimination of existing locker rental fees since none of the courses have remaining locker rooms.

The Golf Advisory Committee has reviewed these changes and concurs with this report.

TREES AND SHADE

The approval of this Report will have no impact on existing trees and shade at RAP facilities.

ENVIRONMENTAL IMPACT

The approval of this Report does not require a determination under the California Environmental Quality Act (CEQA).

FISCAL IMPACT

There is no negative impact on RAP's General Fund, as all revenue and expenses related to the operation of the City's golf system is deposited to or paid from, the Golf Operations Special Fund.

STRATEGIC PLAN INITIATIVES AND GOALS

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Approval of this Board Report advances RAP's Strategic Plan by supporting:

Goal No. 6: Build Financial Strength and Innovative Partnerships

Outcome No. 1: RAP's operating budget meets the needs of the park system for all Angelenos

Result: Revising the Golf Rates and Fees will allow the RAP Golf system to continue to be financially viable and provide a key recreational activity to Los Angeles residents.

This Report was prepared by Rick Reinschmidt, Acting Golf Manager

LIST OF ATTACHMENTS/EXHIBITS

1) Attachment A – Golf Rates and Fees Manual

GOLF (Revised May 1, 2016 September 1, 2022)

I. <u>CEILING PRICE</u>

Maximum fee to be charged at each facility. Whenever the Golf Manager or designee deems that a different rate is appropriate for dynamic pricing, yield management, marketing, course conditions, temporary circumstances, special events and tournaments, the established fees may be modified as needed. Ceiling Price is to be adjusted for inflation annually.

All fees generated from golf operations shall be deposited into the Golf Special Fund.

Green Fees and Electric Golf Cart Fees

Facility	Green Fees	Electric Golf Carts
,	Ceiling Price	Ceiling Price Per Rider
Rancho Park 18	\$51.50 \$65.00	\$ 16.00 \$20.00
Wilson	\$50.50 \$65.00	\$16.00 \$20.00
Encino	\$45.00 \$60.00	\$16.00 \$20.00
Balboa	\$45.00 \$60.00	\$16.00 \$20.00
Woodley Lakes	\$41.00 \$60.00	\$16.00 \$20.00
Hansen Dam	\$42.00 \$60.00	\$16.00 \$20.00
Harding	\$45.00 \$60.00	\$16.00 \$20.00
Harbor Park	\$25.00 \$40.00	\$14.00* \$13.00
Penmar	\$23.00 \$35.00	N/A
Roosevelt	\$23.00 \$35.00	N/A
Rancho Park 9	\$10.00 \$20.00	N/A
Los Feliz	\$9.00 \$20.00	N/A
Holmby Park	\$7.00	N/A
Tournaments	\$77.25 \$95.00	\$16.00 \$20.00

* Fee is for single or double rider

Other Golf Fees

Fee Description	Ceiling Price		
Player Card	\$30.00 \$35.00 per year		
Hand Cart Rental	\$8.00 \$12.00		
Golf Club Rental	\$2.00 \$4.00		
Golf Club Set Rental	\$50.00 \$65.00		
Locker Rental Daily	\$5.00 per day		
Locker Rental Monthly	\$20.00 per month		
Locker Rental Annual	\$100.00 per year		
No Show Penalty	Total Reservation Price		
Web Reservation Fee for Non-Player Cardholders	Total Reservation Price		

GOLF - (continued)

ATTACHMENT A

Merchandise Sales	100% Markup
Driving Range Ball Rental	\$0.25 \$0.35 per ball
Driving Range Key Discount	30%
Driving Range Stall Rental Monthly*	\$1,000.00 per month
Driving Range Stall Rental Hourly*	\$50.00 per hour
Electric Cart Special Use Rental	\$300.00 per day
Youth Golf Camp Permit	\$100.00 per hour

*Fee available also for Golf Professional Lesson Services

II. 2016 POSTED FEES

Whenever the Golf Manager or designee deems that a discount rate is appropriate for dynamic pricing, yield management, marketing, course conditions, or temporary circumstances, the established fees may be discounted as needed. Posted fees to be adjusted for inflation annually, or as deemed necessary.

Green Fees

Facility	Green Fee Weekdays (Mon-Thurs)	Green Fee Friday	Green Fee Weekends & Holidays	Electric Cart
Rancho Park 18	\$35.50 \$39.00	\$39.50	\$45.50 \$50.00 / \$55.00 *	\$14 \$16 per seat
Wilson	\$35.00 \$38.00	\$39.00	\$45.00 \$49.00 / \$54.00 *	\$14 \$16 per seat
Encino	\$32.00 \$35.00	\$36.00	\$42.00	\$14 <i>\$16</i> per seat
Balboa	\$32.00 \$35.00	\$36.00	\$42.00	\$14 <i>\$16</i> per seat
Harding	\$32.00 \$35.00	\$36.00	\$42.00	\$14 \$16 per seat
Hansen Dam	\$29.00 \$33.00	\$33.00	\$39.00 \$44.00 / \$49.00 *	\$14 \$16 per seat
Woodley Lakes	\$28.00 \$32.00	\$32.00	\$38.00 \$43.00 / \$48.00 *	\$14 \$16 per seat
Harbor Park	\$17.00 \$19.00	\$19.50	\$ 22.00 \$24.00 / \$27.00 *	\$12 \$10 per cart seat
Penmar	\$16.00 \$18.00	\$18.25	\$20.50 \$23.00 / \$26.00 *	N/A
Roosevelt	\$16.00 \$18.00	\$18.25	\$20.50 \$23.00 / \$26.00 *	N/A
Rancho Park 9	\$8.00 \$10.00	\$8.50	\$9.00 \$12.00	N/A
Los Feliz	\$6.50 \$9.00	\$7.25	\$8.00 \$11.00	N/A
Holmby Park	\$3.00	\$3.50	\$4.00	N/A

*Fee applicable before 9:00am

Senior Citizens (Age 60 and Over)

Senior Citizen discounted fees are effective Monday through Friday (non-holidays) and on weekends and
holidays on an as-needed basis at the discretion of the Golf Manager or his designee.

Facility	Weekdays (Mon-Thurs)	Friday	Weekends & Holidays	Weekdays (Mon-Thurs) 9-Hole/ Twilight	Friday 9-Hole/ Twilight
Rancho Park 18	\$21.00 \$24.00	\$23.00	\$25.00 N/A	\$14.00 \$16.00	\$16.00
Wilson	\$21.00 \$23.00	\$23.00	\$25.00 N/A	\$14.00 \$16.00	\$16.00
Encino	\$20.00 \$22.00	\$22.00	\$24.00 \$26.00	\$12.50 \$14.50	\$14.50
Balboa	\$20.00 \$22.00	\$22.00	\$24.00 \$26.00	\$12.50 \$14.50	\$14.50
Harding	\$20.00 \$22.00	\$22.00	\$24.00 \$26.00	\$12.50 \$14.50	\$14.50
Hansen Dam	\$19.00 \$22.00	\$21.00	\$23.00 \$26.00	\$12.00 \$14.00	\$14.00
Woodley Lakes	\$19.00 \$22.00	\$21.00	\$23.00 \$26.00	\$12.00 \$14.00	\$14.00
Harbor Park	\$10.50 \$12.00	\$12.50	\$15.00 \$17.00		
Penmar	\$9.50 \$11.00	\$11.50	\$13.50 \$15.00		
Roosevelt	\$9.50 \$11.00	\$11.50	\$13.50 \$15.00		
Rancho Park 9	\$5.50 \$7.00	\$6.00			
Los Feliz	\$4.50 \$6.00	\$5.25			

Senior Citizen Lifeline Program (Age 65 and Over) Fees

Senior Citizen Lifeline Program discounted fees are effective Monday through Friday (non-holidays) after 12:00 pm. Seniors who qualify for the Department of Water and Power Lifeline Rate exemption or qualify for Supplemental Security Income (SSI) from the Social Security Administration, and present additional identification showing proof of age and residency within the City of Los Angeles, will be issued a card verifying eligibility that will entitle Seniors to a discount equal to 50% of the weekday green fee.

Facility	Weekdays (Mon-Thurs)	Friday	Weekdays (Mon-Thurs) 9-Hole/Twilight	Friday 9-Hole/Twilight
Rancho Park 18	\$17.75 \$19.50	\$19.75	\$11.00 \$12.50	\$12.00
Wilson	\$17.50 \$ 19.00	\$19.50	\$10.50 \$12.00	\$11.50
Encino	\$16.00 \$17.50	\$18.00	\$10.00 \$11.00	\$11.00
Balboa	\$16.00 \$17.50	\$18.00	\$10.00 \$11.00	\$11.00
Harding	\$16.00 \$17.50	\$18.00	\$10.00 \$11.00	\$11.00
Hansen Dam	\$14.50 \$16.50	\$16.50	\$9.50 \$11.00	\$10.50
Woodley Lakes	\$14.00 \$16.00	\$16.00	\$9.50 \$11.00	\$10.50
Harbor Park	\$8.50 \$9.50	\$9.75		
Penmar	\$8.00 \$9.00	\$9.00		
Roosevelt	\$8.00 \$9.00	\$9.00		
Rancho Park 9	\$4.00 \$5.00	\$4.25		
Los Feliz	\$3.25 \$4.50	\$3.50		

<u>Juniors</u>

Junior fees apply until September 1 of one's year of high school graduation or one's 19th birthday, whichever comes first. Any golfer age 12 or younger must be certified to play and must be accompanied by an adult. Golfers 12 years of age and younger at Los Feliz and Holmby Park do not need to be certified but must be accompanied by an adult.

Facility	Weekdays (Mon-Fri)	Weekend / Holiday / Permit Play *	Weekdays (Mon-Fri) 9-Hole/ Twilight	Weekend & Holiday 9-Hole/ Twilight	Tournaments/ League Play
Rancho Park 18	\$8.00	\$15.00	\$6.00	\$10.00	\$15.00
Wilson	\$8.00	\$15.00	\$6.00	\$10.00	\$15.00
Encino	\$8.00	\$15.00	\$6.00	\$10.00	\$15.00
Balboa	\$8.00	\$15.00	\$6.00	\$10.00	\$15.00
Harding	\$8.00	\$15.00	\$6.00	\$10.00	\$15.00
Hansen Dam	\$8.00	\$15.00	\$6.00	\$10.00	\$15.00
Woodley Lakes	\$8.00	\$15.00	\$6.00	\$10.00	\$15.00
Harbor Park	\$6.00	\$10.00			\$10.00
Penmar	\$6.00	\$10.00			\$10.00
Roosevelt	\$6.00	\$10.00			\$10.00
Rancho Park 9	\$4.00	\$5.00			\$7.00
Los Feliz	\$4.00	\$5.00			\$7.00
Holmby Park	\$3.00	\$4.00			\$4.00

*High Schools, classes, etc.